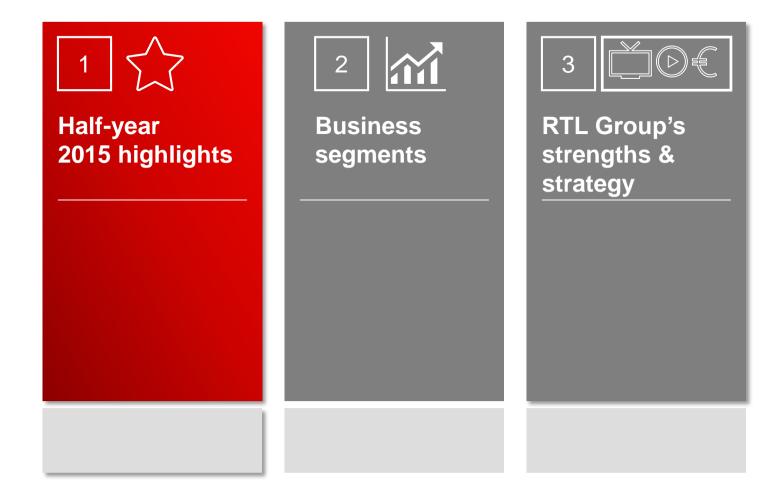


# **Agenda**





# Strong financial performance: revenue, EBITA and net profit up







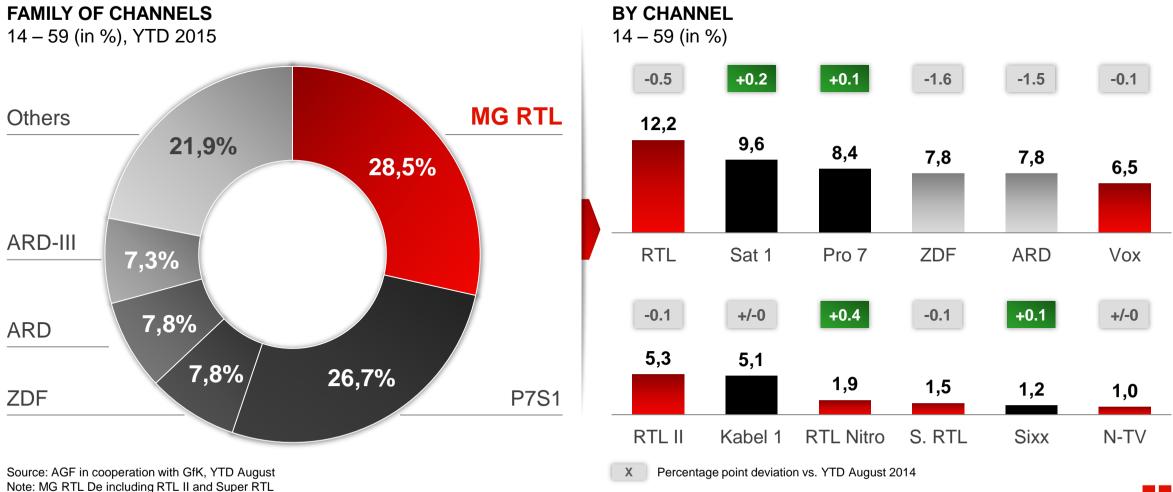


# **Agenda**



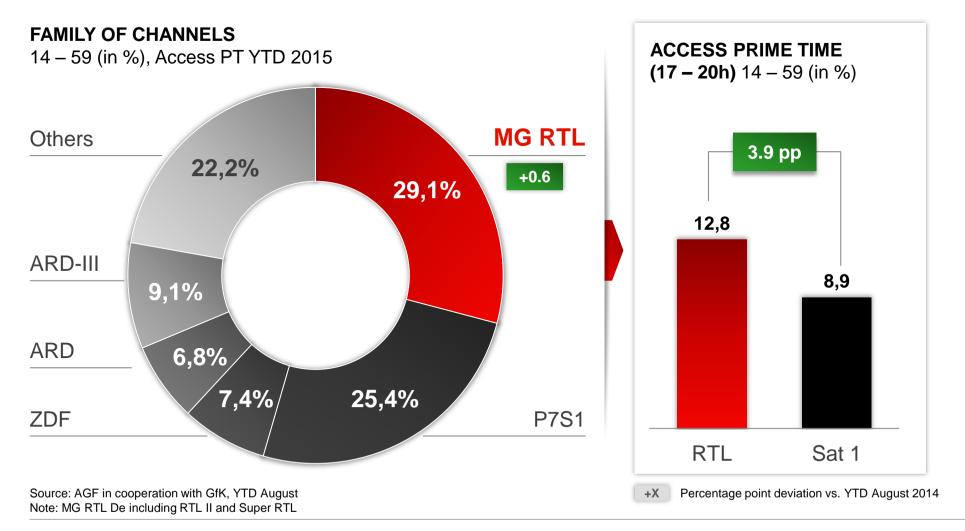


# Mediengruppe RTL Deutschland Clear market leader in audience ratings...



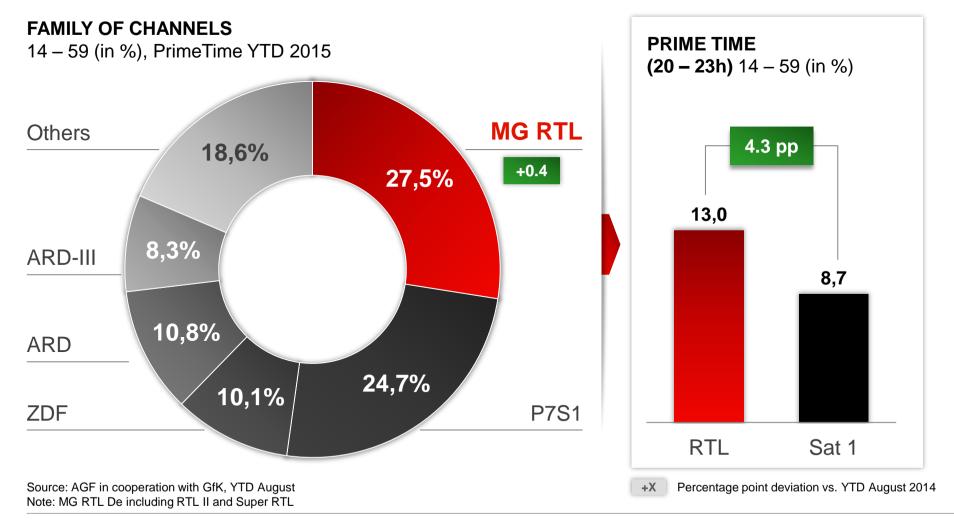


# Mediengruppe RTL Deutschland ...but especially in access Prime Time.....



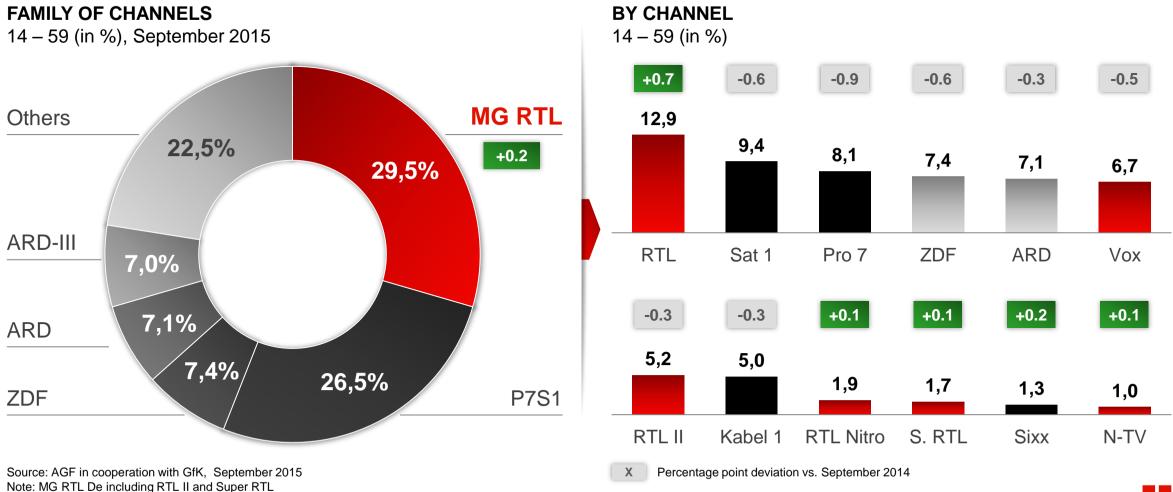


# Mediengruppe RTL Deutschland ...and Prime Time, the main ad revenue generation slots



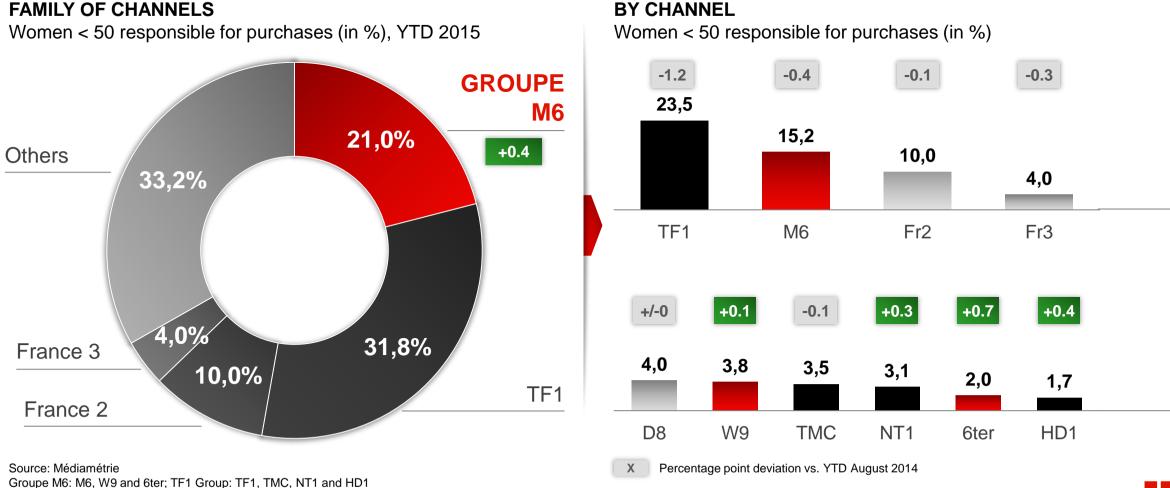


# Mediengruppe RTL Deutschland Good start into new season for main channel



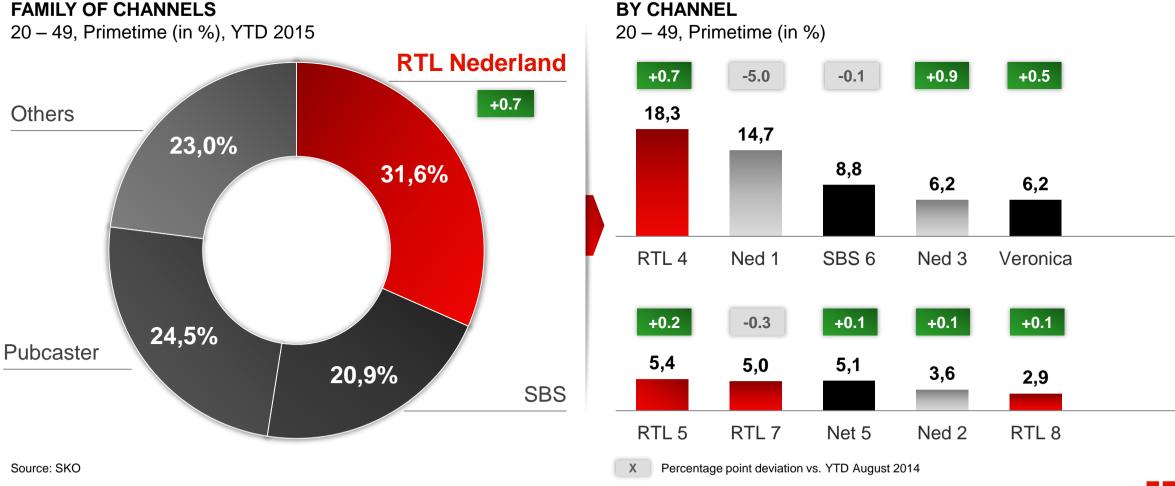


# Groupe M6 Slight increase in audience share for family of channels



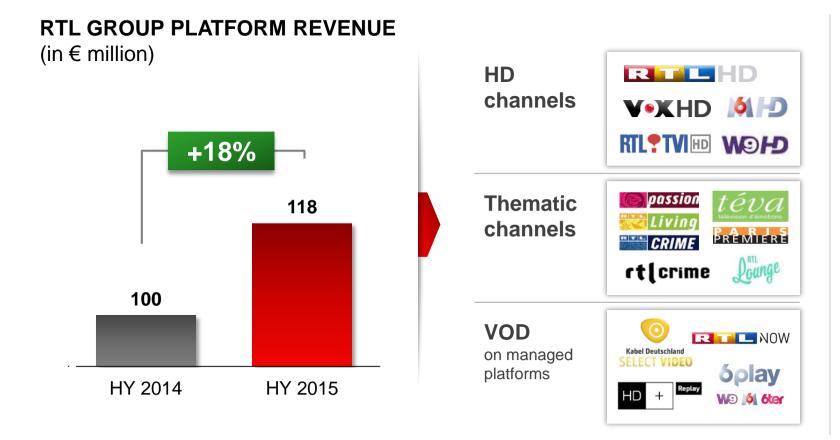


# RTL Nederland Family of channels continues growth

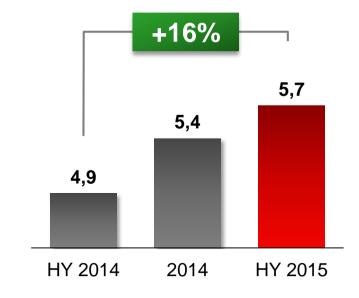




## Retransmission fees grow double digits



**HD SUBSCRIBERS, GERMANY** (in million)



Platform revenue defined as revenue generated across all pay platforms (cable, satellite, IPTV) including subscription and re-transmission fees



#### FremantleMedia

# More format development, drama and digital



€28m

stable EBITA



acquisition of a leading Italian producer

+149%

digital revenue



America's Got Talent, FremantleMedia North America



# FremantleMedia Push into scripted prime-time entertainment

# New acquisition WILDSIDE

The Young Pope: Starring Jude Law, Diane Keaton

Leading Italian independent producer

#### **New top production**



 Deutschland 83: "Fresh and enjoyable" (New York Times)

Sold to +20 countries and SVOD platforms

#### **New development**



 American Gods: TV serial adaptation of best selling novel

Commissioned by US premium pay channel Starz



# FremantleMedia Boosted by recent M&A and talent deals

#### **Development deals**



 Development deal with new Danish based production company Skylark focusing on entertainment formats with a global appeal



 Following 25% stake in Corona TV, new JV (Locomo TV) created with British TV writing duo Laurence Marks & Maurice Gran

#### Recent acquisitions / investments



 25 % stake in new UK based production company with Simon Andreae



 75 % stake in Dutch based factual production company



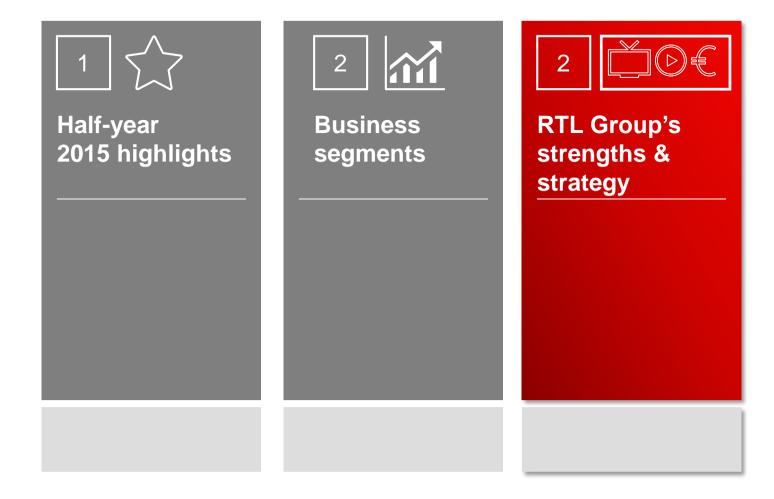
 51% stake in new French based scripted production company Fontaram



 51% stake in French based TV films and series specialist Kwai



# Agenda





#### Media is in a state of constant evolution

#### **Television**

Remains highly profitable – video consumption increasingly across all screens



#### **Monetisation**

Multi-platform distribution leads to converging media sales and platform fee opportunities

#### **Production & IP**

New global hits are hard to find with genres from high-end drama to low-cost web content

CONTENT

**DIGITAL** 

## **Digital Video**

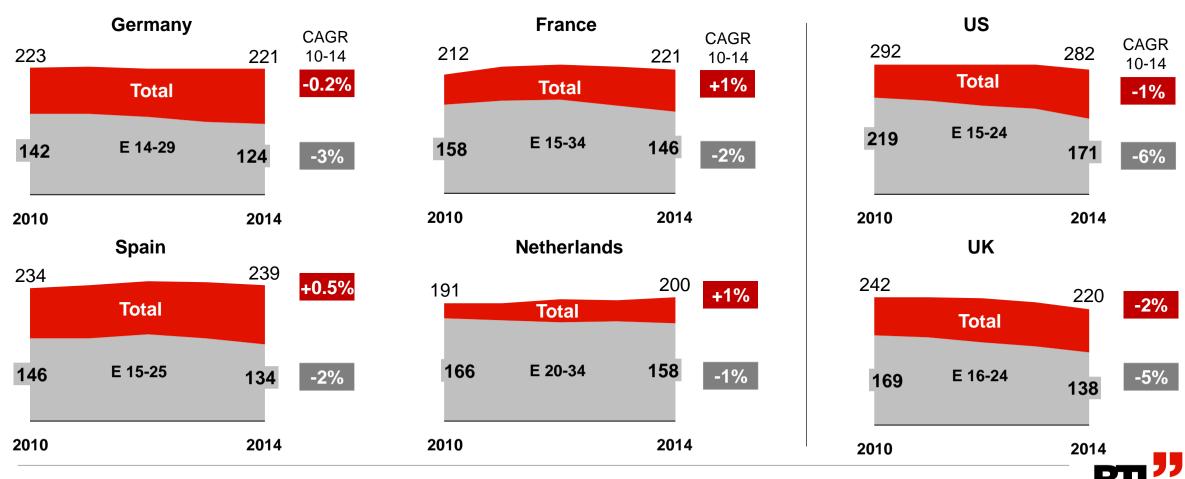
Gaining reach as content quality improves, but still lacks profitability



## Viewing time stable, but slight decline in young demo's

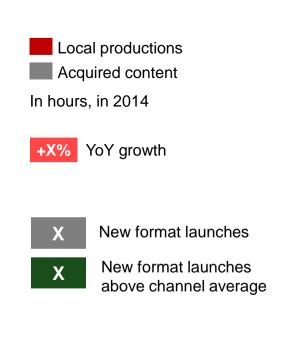
#### TV viewing time in minutes per day<sup>1)</sup>

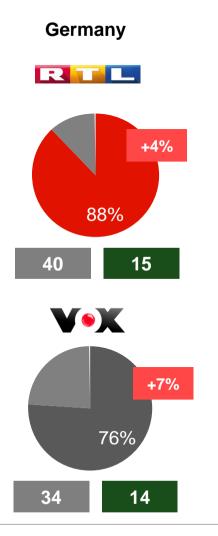
Average daily time (incl. time shifting)

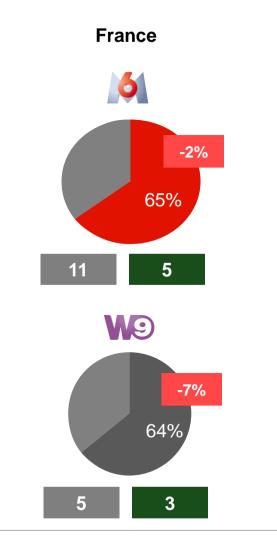


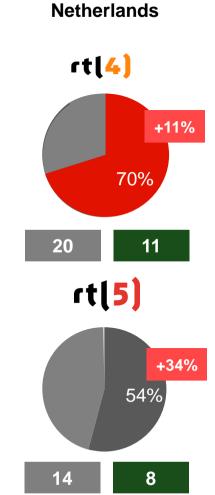
#### 17 | The leading European entertainment network

# Our main channels invest heavily in local production



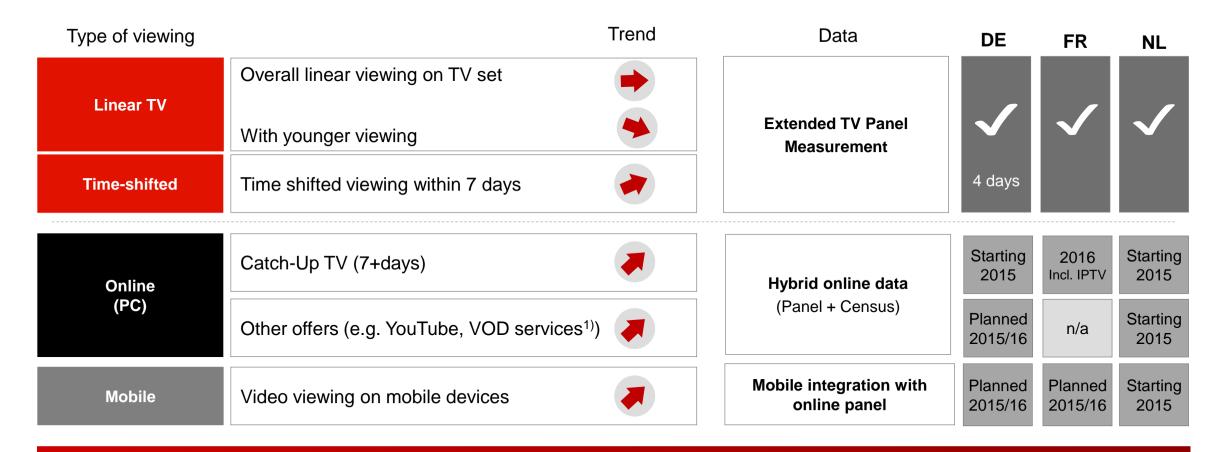








## Measurement systems need to adapt to follow the audience

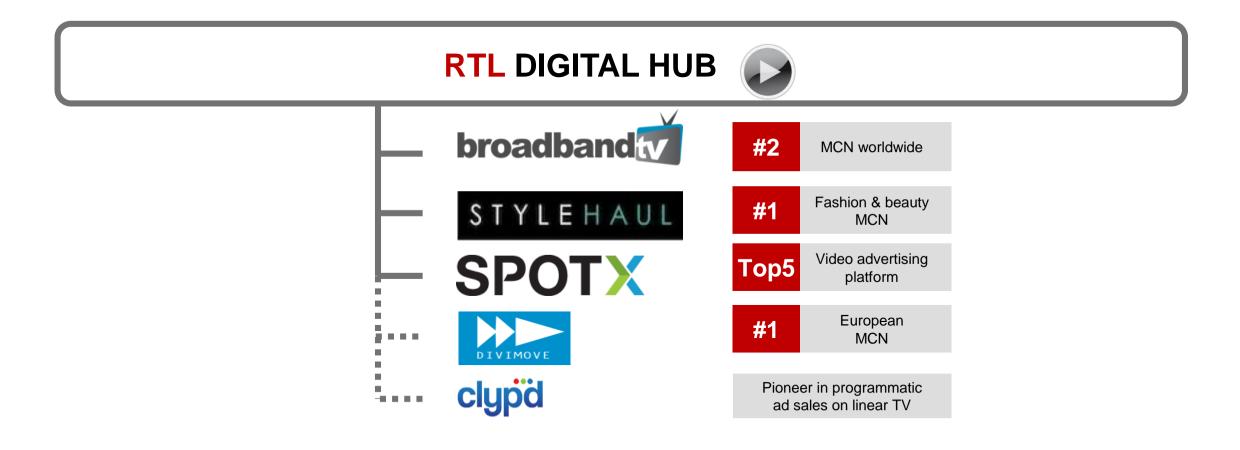


Measurement is only gradually adapting - changes not expected until 2016



<sup>1)</sup> Depending on participation (e.g. YouTube to join in GER, not in NL)

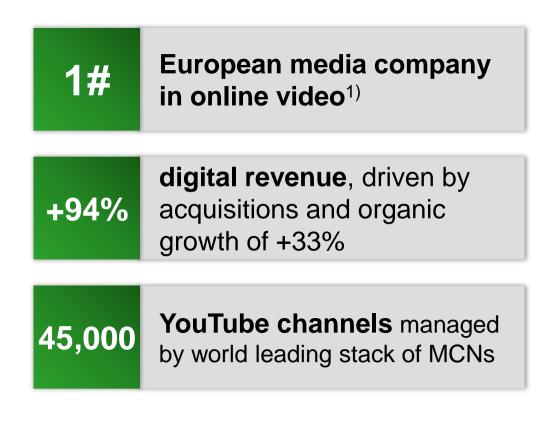
# Digital hub created to manage growth of video assets

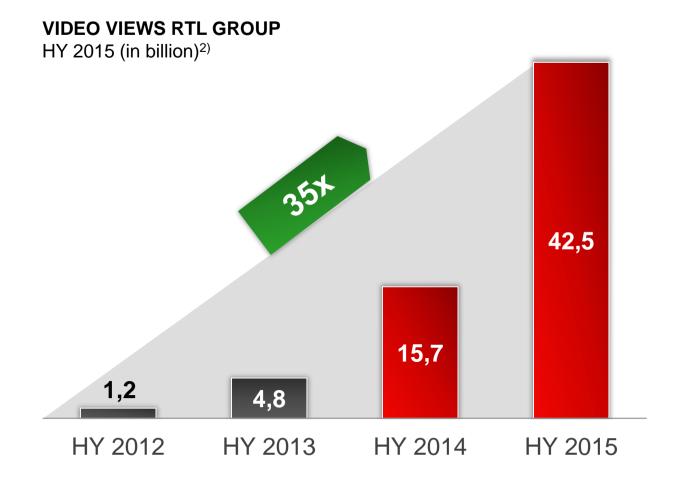


<sup>\* 51%</sup> shareholding in Divimove is held by FremantleMedia; RTL Group has a 17 per cent minority stake in clypd



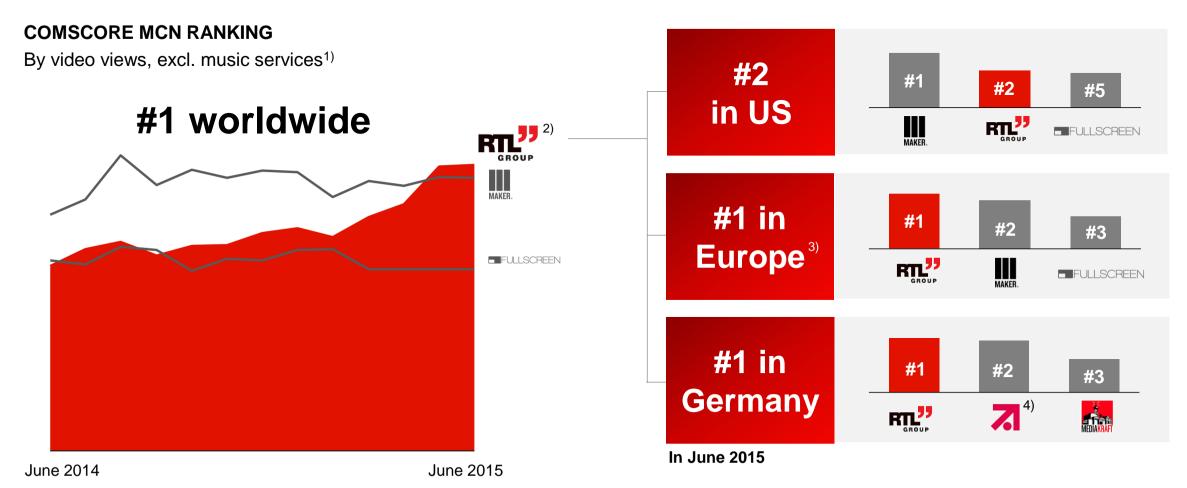
# RTL Group is becoming a truly global online video powerhouse





1) By comScore video property ranking; 2) Consolidated view: excl. Atresmedia, including BroadbandTV since July 2013, StyleHaul since Dec. 2014, Divimove since February 2015 and YoBoHo since April 2015

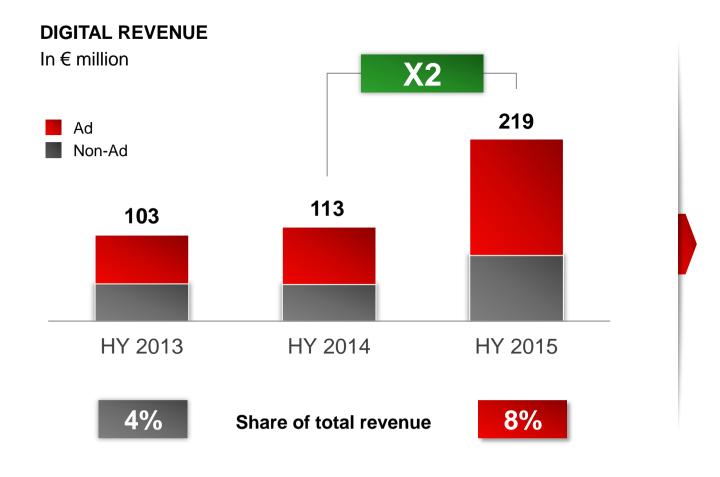
# RTL Group has become a global leader on YouTube

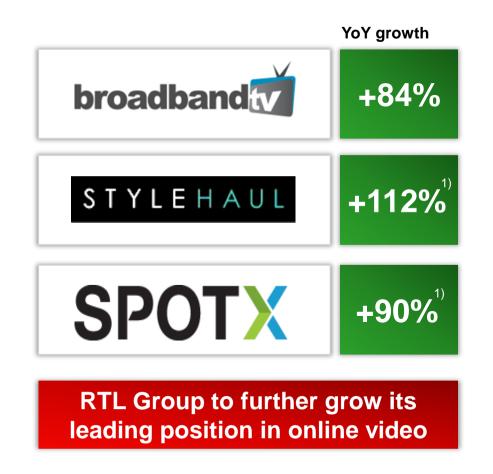


<sup>1)</sup> Content & ads, excl. mobile; 2) Aggregated pro-forma view of all MCN's and YouTube channels operated by RTL Group companies (Divimove, StyleHaul and YoBoHo included for whole time frame, not since acquisition date); 3) Incl. UK, GER, FR, NL; 4) Aggregated pro-forma view of Collective and Studio 71



# Digital has become a key driver of RTL Group's top-line growth

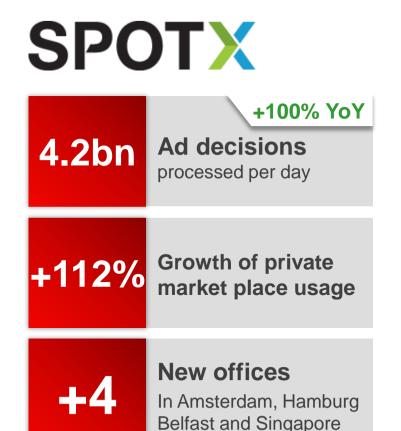




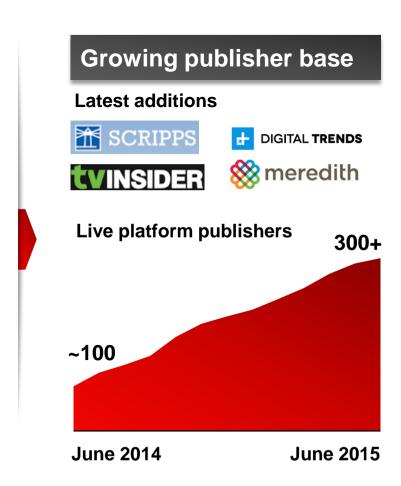




# **SpotX - impressive profitable growth path**







All figures relate to HY 2015 1) IFRS view, proforma



## RTL Group's strategic focus

Strengthen & reinforce
Reach and audience performance

BROADCAST

Develop & innovate
Broadcaster programming

CONTENT

DIGITAL

#### Improve & extend

Sales and monetisation (ad/pay)

### **Broaden & intensify**

Digital capabilities (e.g. ad-tech)

#### Scale & expand

Video presence (esp. off-YT)



**FremantleMedia** 

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